medincell.

Shift to Growth

December 2025

IMPORTANT NOTICE - YOU MUST READ THE FOLLOWING BEFORE CONTINUING

This presentation and the Fiscal Year 2024-25 results conference (French and English sessions) contain forward-looking statements, including statements regarding Company's expectations for (i) the timing, progress and outcome of its clinical trials; (ii) the clinical benefits and competitive positioning of its product candidates; (iii) the ability of its products to obtain regulatory approvals, commence commercial production and achieve market penetration and sales; (iv) its future product portfolio; (v) its future partnering arrangements; (vi) its future capital needs, capital expenditure plans and ability to obtain funding; and (vii) prospective financial matters regarding our business. Although the Company believes that its expectations are based on reasonable assumptions, any statements other than statements of historical facts that may be contained in this This presentation and the Fiscal Year 2024-25 results conference (French and English sessions) relating to future events are forward-looking statements and subject to change without notice, factors beyond the Company's financial capabilities.

These statements may include, but are not limited to, any statement beginning with, followed by or including words or phrases such as "objective", "believe", "anticipate", "expect", "foresee", "aim", "intend", "may", "anticipate", "estimate", "plan", "project", "will", "may", "probably", "potential", "should", "could" and other words and phrases of the same meaning or used in negative form. Forward-looking statements are subject to inherent risks and uncertainties beyond the Company's control that may, if any, cause actual results, performance, or achievements to differ materially from those anticipated or expressed explicitly by such forward-looking statements. A list and description of these risks, contingencies and uncertainties can be found in the documents filed by the Company with the Autorité des Marchés Financiers (the "AMF") pursuant to its regulatory obligations, including the Company's universal registration Document, filed with the AMF on July 28, 2022, (the "Universal Registration Document"), as well as in the documents and reports to be published subsequently by the Company. In particular, readers' attention is drawn to the section entitled "Facteurs de Risques" on page 24 of the Universal Registration Document.

Any forward-looking statements made by or on behalf of the Company speak only as of the date they are made. Except as required by law, the Company does not undertake any obligation to publicly update these forward-looking statements or to update the reasons why actual results could differ materially from those anticipated by the forward-looking statements, including in the event that new information becomes available. The Company's update of one or more forward-looking statements does not imply that the Company will make any further updates to such forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements.

This presentation and the Fiscal Year 2024-25 results conference (French and English sessions) are for information purposes only. The information contained herein does not constitute an offer to sell or a solicitation of an offer to buy or subscribe for the Company's shares in any jurisdiction, in particular in France. Similarly, this presentation does not constitute investment advice and should not be treated as such. It is not related to the investment objectives, financial situation, or specific needs of any recipient. It should not deprive the recipients of the opportunity to exercise their own judgment. All opinions expressed in this document are subject to change without notice. The distribution of this presentation may be subject to legal restrictions in certain jurisdictions. Persons who come to know about this presentation are encouraged to inquire about, and required to comply with, these restrictions

All information in the presentation and the Fiscal Year 2024-25 results conference (French and English sessions) speaks only as of (1) the date hereof, in the case of information about the Company and (2) the date of such information, in the case of information from persons other than the Company. The Company does not undertake any duty to update or revise the information contained herein, publicly or otherwise. The Company has not independently verified any third-party information and makes no representation as to the accuracy or completeness of any such information.

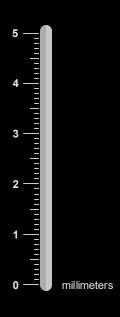
UZEDY® is a trademark of Teva Pharmaceuticals.



The next two years will be the most transformative of Medincell's history

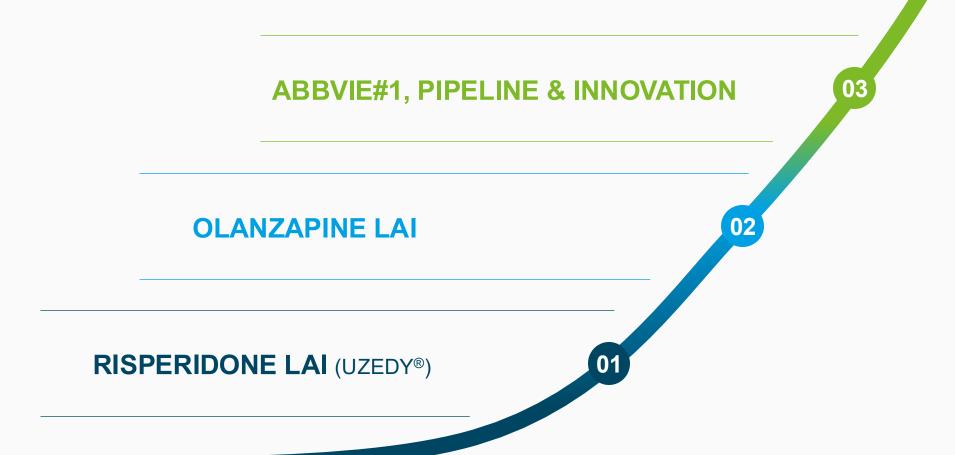
BEPO®

Cutting Edge Long-Acting Injectable (LAI) Technology



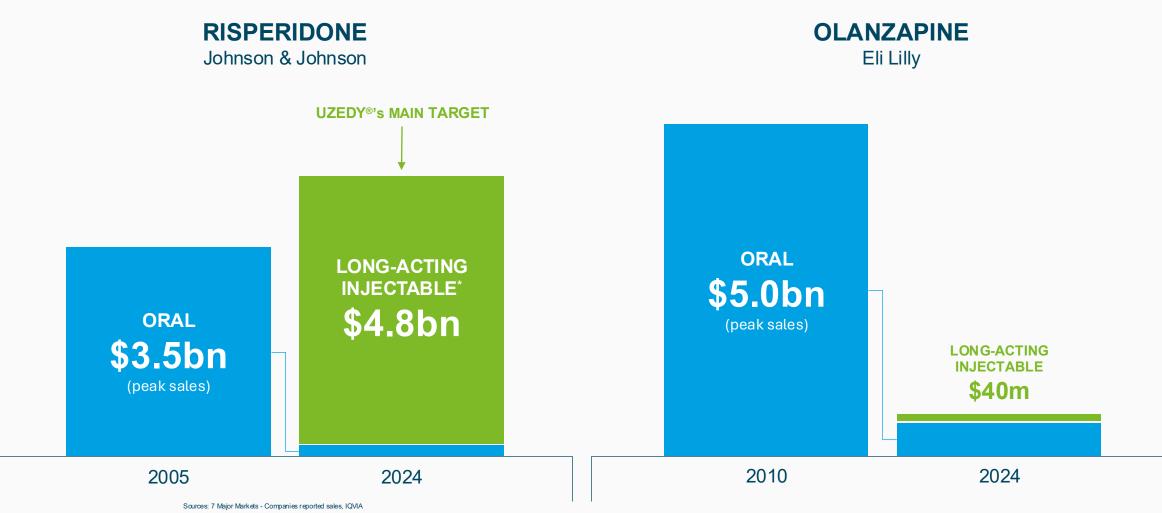
"Shift to Growth" Strategy

3 Engines Firing in Parallel





Competitive Landscape





* Risperidone and its metabolite paliperidone

RISPERIDONE LAI (UZEDY®)

Monthly and every 2 months subcutaneous risperidone

2023

Approved in the US for schizophrenia (UZEDY®)

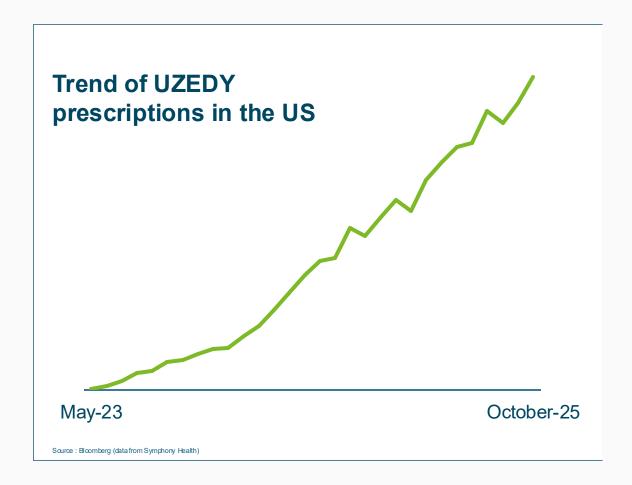
2025

Approved in South Korea for Schizophrenia (유제디)

Approved in Canada for Schizophrenia (LONGAVO®)

Approved in the US for Bipolar I Disorder (UZEDY®)

UZEDY® Accelerates in the US







UZEDY®: Analysts' Peak Sales Forecasts¹



















Consensus: \$1.2B

\$0.6B - \$2.2B

Medincell eligible for mid to high-single digit royalties on global net sales + up to \$105 million in commercial milestones

1 Based on most recent information received from analysts: Evercore, Truist, HC Wainwright, Jefferies, Stifel, Oddo BHF, Portz ampare, Kepler Chevreux, TP-Icap. Any opinions, estimates, or forecasts recarding Medincel's performance made by analysts are theirs alone and do not represent opinions, forecasts, or predictions of Medincell or its management.



UZEDY®:

Medincell's Technology Enables Best-in-Class Features



Subcutaneous vs intramuscular

No loading dose or oral supplementation*

Ready-to-use vs reconstitution

Same effect regardless of location of injection

*Therapeutic levels are reached within 6 to 24 hours after administration



UZEDY® Shows Strong Real-World Benefits

UZEDY® vs second-generation oral antipsychotics (SGOAs) – May 2025













MEAN ALL-CAUSE HCRU COSTS: -29%



OLANZAPINE LAI

Once-monthly subcutaneous injection of olanzapine

2023

Positive Phase 3 efficacy results

2025

Positive Phase 3 long-term safety results – No PDSS

> Submission to U.S. FDA in December 2025

Olanzapine LAI

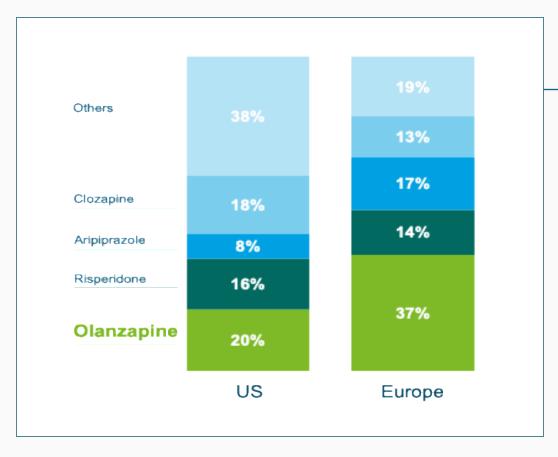
New Drug Application Submitted to U.S. FDA on December 9, 2025

10-Month review following U.S. FDA Filing

U.S. commercial launch expected in late 2026

Submission in Europe to follow

Olanzapine LAI is Designed to Address High Unmet Medical Need



→ Most-used oral antipsychotic in schizophrenia

Used for most severe and refractory patients

First-in-class potential, no valid competitor

Source: Teva Innovation & Strategy Day, May 29, 2025 - Note: Share per treatment are based on IQVIA MIDAS MATQ4 2024 for EU (covering 17 countries) and IQVIA NPA Dec24 Trx data for US



Olanzapine LAI: Analysts' Peak Sales Forecasts¹



















Consensus: \$2.0B \$1.5B - \$2.9B

Medincell eligible for mid to high-single digit royalties on global net sales + up to \$105 million in commercial milestones

Based on most recent information received from analysts: Evercore, Truist, HCWainwright, Jefferies, Stifel, Oddo BHF, Portzamparc, Kepler Chevreux, TP-Icap. Any opinions, estimates, or forecasts regarding Medical's performance made by analysts are theirs alone and do not represent opinions, forecasts, or predictors of Medincell or its management.



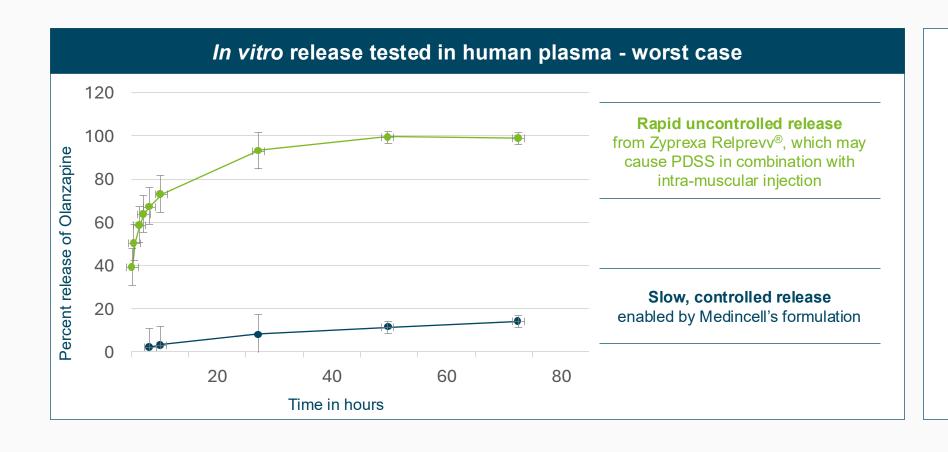
The PDSS Risk of the Existing Olanzapine LAI (Eli Lilly)

Incidence of PDSS is low (less of 0.1% of injections)

Low commercial penetration due to

- Mandatory 3-hour monitoring after each injection
- Restricted distribution (Risk Evaluation and Mitigation Strategy)

Strong Evidence that Medincell / Teva Olanzapine LAI will not cause PDSS



~4,000 injections across multiple clinical studies, with no PDSS observed

Long-Term Safety Profile of TEV-'749 is Consistent With Other olanzapine Formulations, With No PDSS Events

Most Common Adverse Events in SOLARIS Integrated Trial Period	318 mg (n=204)	425 mg (n=203)	531 mg (n=197)	Total (N=604)
Participants with treatment-emergent AEs, n (%)				
Weight increased	73 (36)	78 (38)	69 (35)	220 (36)
Injection-site induration	20 (10)	27 (13)	28 (14)	75 (12)
Injection-site pain	25 (12)	25 (12)	24 (12)	74 (12)
Injection-site erythema	15 (7)	24 (12)	22 (11)	61 (10)
Injection-site pruritus	13 (6)	12 (6)	16 (8)	41 (7)
Somnolence	17 (8)	11 (5)	15 (8)	43 (7)
Headache	9 (4)	15 (7)	8 (4)	32 (5)
Injection-site swelling	11 (5)	11 (5)	8 (4)	30 (5)
Constipation	7 (3)	12 (6)	9 (5)	28 (5)

- No new systemic safety signals were identified over the long-term follow-up period, and consistent with other olanzapine formulations
- Injection site reactions (ISRs) were mild/moderate and decrease with continued dosing
- There were no suspected or confirmed PDSS events (3470 injections)





Treatment-emergent AEs are defined as AEs that occurred after the first dose of TEV-'749 was administered through end of the trial. AE, adverse event. Correll CU, et al. Poster #97 presented at the 38th Psych Congress 2025; September 17–21, 2025; San Diego, CA, USA

AbbVie #1

API and indication not disclosed

2024

April: strategic co-development and licensing AbbVie, \$35 million upfront

September: initiation of preclinical and supportive CMC work to advance AbbVie #1 into clinical development

AbbVie #1 Expected to Be Ready for Launch of Clinical Development in 2026

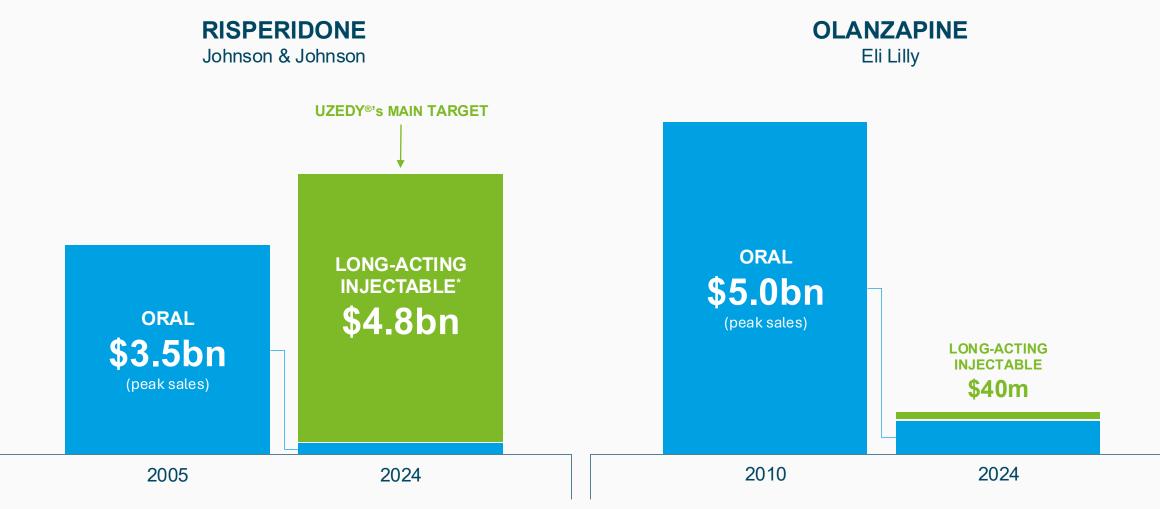
All pre-IND activities conducted by Medincell

AbbVie to conduct all clinical development

\$315 million in potential milestones Mid-single to low-double digit royalties*

Risperidone and Olanzapine LAIs to Drive Medincell's Accelerated Growth

Competitive Landscape



Sources: 7 Major Markets - Companies reported sales, IQVIA

medincell.

Confirmed Blockbuster Potential

	RISPERIDONE LAI UZEDY®	OLANZAPINE LAI	TOTAL FRANCHISE
Teva peak sales expectation ¹	undisclosed	undisclosed	\$1.5B - \$2.0B
Medincell's analysts' peak sales forecasts ²	Consensus: \$1.2B	Consensus: \$2.0B	Consensus: \$3.2B
EVERCORE TRUIST FIT KINGKIGHT&CCO.	\$0.6B - \$2.2B	\$1.5B - \$2.9B	\$2.2B - \$5.1B
Jefferies STIFEL ♥ ODDO BHF	, , , , , , , , , , , , , , , , , , , ,		, , , , ,
PORTZAMPARC Kepler Cheuvreux TPICAP			

¹ Teva Conference call — December 22, 2025 - https://ir.tevapharm.com/Events-and-Presentations/event-details/2025/Q3-2025-Teva-Pharmaceutical-Industries-Ltd-Earnings-Conference-Call/default.aspx
2 Based on most recent information received from analysts: Evercore, Truist, HC Wainwright, Jefferies, Stifel, Oddo BHF, Portzamparc, Kepler Chevreux, TP-Icap. Any opinions, estimates, or forecasts regarding Medincel's performance made by analysts are theirs alone and do not represent opinions, forecasts, or predictions of Medincell or its management.



Medincell's Revenue from Global Net Sales

	RISPERIDONE LAI UZEDY®	OLANZAPINE LAI
Royalties	Mid- to high-single digit	
Milestones	Approval: \$ 4 M Commercial: \$105 M	Commercial: \$105 M

Multi-Hundred Million Dollar Annual Pure Profit Potential

Multiple Patents Granted on UZEDY® and Olanzapine LAI



Pipeline & Innovation The Third Growth Engine

Advancing Innovation Across the Pipeline

FORMULATION	PRECLINICAL	CLINICAL PHASE 3	NDA	MARKET
~10-15 in-house and	AbbVie #1 Confidential API and indication	Celecoxib Intraarticular (mdc-CWM) Postoperative pain	Olanzapine LAI (mdc-TJK) Schizophrenia	Risperidone LAI UZEDY® Schizophrenia / BP-I
partnered programs	abbvie	AiC	teva	teva





mdc-CWM: Regulatory Path to Approval



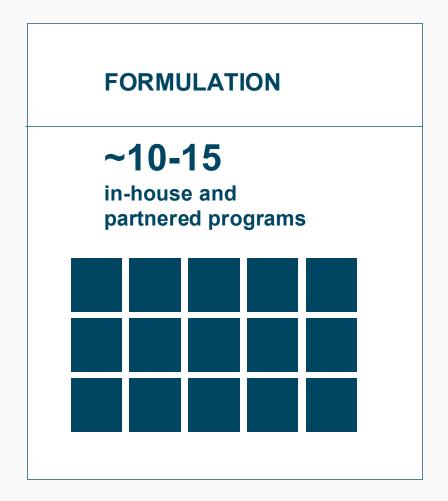
Unique impact on long-term functional outcomes

Clear differentiation from approved and investigational therapies

FDA Q1 2025 meeting confirmed clear guidance for a second Phase 3 design focused on TKR-naïve subgroup

AIC is actively preparing the next Phase 3 study

Early-Stage Pipeline



In-house programs & partnerships

(Big Pharma, Late-Stage Biotech, Global Health)

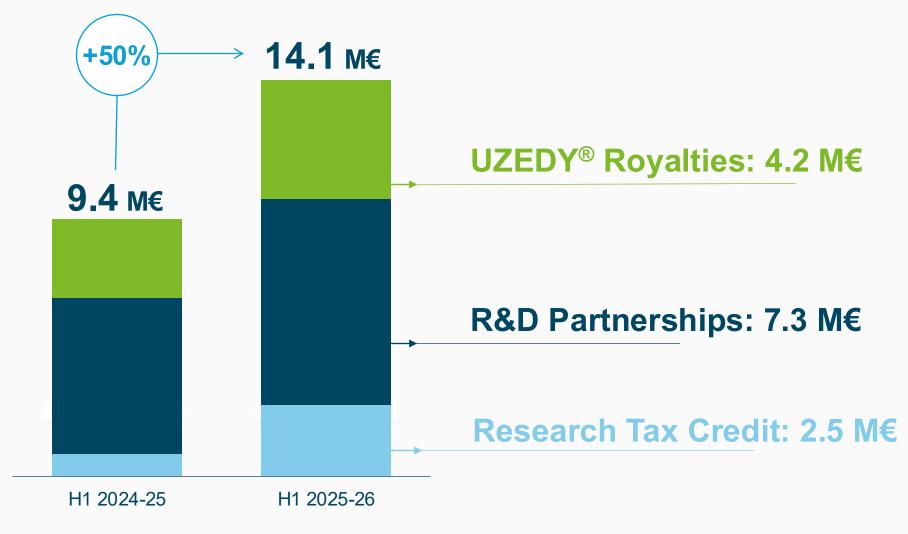
Commercial stage & development stage drugs

5+ therapeutic areas

Several candidates with blockbuster potential

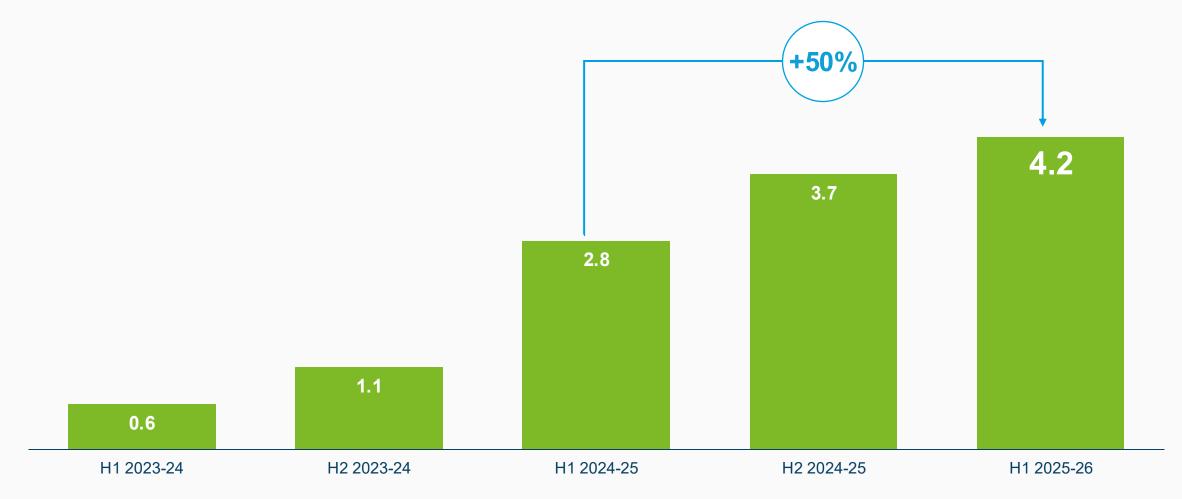
Financials H1 Fiscal Year 2025-26

+50% increase in Total Revenue YoY



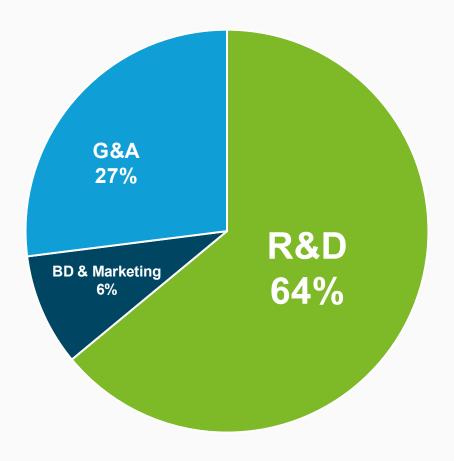


+50% Increase in UZEDY® Royalties in Euro +65% in US\$





+22% YoY Increase in Operating Expenses 2/3 dedicated to R&D, Mostly Partner-Funded





H1 FY2025-26 Income Statement

Total income of which revenue	14.1 11.6	+50% YoY +35% YoY	
Operating expenses	20.8	+22% YoY	
Operating result	-6.6	13% improvement YoY	
Financial result	-9.5	Discussion progressing with EII	
of which non-cash Impact of the change in the fair value of EIB Warrants	-6.8	Discussion progressing with EI to eliminate warrants impac	
Net result	-16.1	10% decrease YoY	



Cash Position

